



PRESS RELEASE
12 March 2026

KEY FIGURES

EUR m	2024	2025	Change		Q4 2024	Q4 2025
			%	EUR m		
Revenue	3,123.1	3,043.3	-2.6%	-79.8	885.5	831.0
Mail	1,239.8	1,155.2	-6.8%	-84.6	328.8	308.2
Parcel & Logistics	1,712.5	1,719.9	0.4%	7.4	511.1	484.8
Retail & Bank	201.5	183.8	-8.8%	-17.7	55.5	44.3
Corporate/Consolidation	-30.8	-15.7	49.2%	15.2	-10.0	-6.4
Other operating income	104.1	119.7	15.0%	15.6	28.2	32.4
Raw materials, consumables and services used	-920.6	-907.5	1.4%	13.1	-276.6	-258.5
Expenses from financial services	-51.4	-38.8	24.5%	12.6	-14.8	-8.2
Staff costs	-1,405.5	-1,391.1	1.0%	14.4	-379.4	-362.9
Other operating expenses	-437.2	-421.4	3.6%	15.8	-126.1	-117.1
Results from financial assets accounted for using the equity method	3.1	4.4	39.8%	1.2	0.0	1.4
Net monetary gain	7.1	4.7	-33.8%	-2.4	1.0	0.2
EBITDA	422.7	413.3	-2.2%	-9.4	117.9	118.2
Depreciation, amortisation and impairment losses	-215.5	-216.4	-0.4%	-0.9	-55.3	-56.4
EBIT	207.3	196.9	-5.0%	-10.3	62.5	61.8
Mail	159.1	129.7	-18.5%	-29.4	43.9	39.0
Parcel & Logistics	103.3	81.5	-21.1%	-21.8	38.6	34.0
Retail & Bank	-11.8	6.9	>100%	18.7	-4.4	-2.2
Corporate/Consolidation ¹	-43.4	-21.2	51.1%	22.2	-15.6	-9.0
Financial result	-10.5	-15.9	-51.1%	-5.4	-7.9	-9.7
Profit before tax	196.7	181.0	-8.0%	-15.7	54.6	52.1
Income tax	-50.8	-47.0	7.5%	3.8	-14.8	-15.4
Profit for the period	145.9	134.0	-8.1%	-11.9	39.8	36.7
Earnings per share (EUR)²	2.04	1.96	-4.1%	-0.08	0.56	0.55
Gross cash flow	395.5	349.3	-11.7%	-46.2	119.2	104.6
Cash flow from operating activities	121.7	362.4	>100%	240.7	63.3	274.0
CAPEX	143.1	126.0	-12.0%	-17.1	52.5	41.7
Free cash flow	-28.8	235.2	>100%	264.0	-9.6	201.6
Operating free cash flow³	253.9	280.1	10.3%	26.2	24.6	40.5

¹ Includes the intra-Group cost allocation procedure

² Undiluted earnings per share in relation to 67,552,638 shares

³ Free cash flow before acquisitions/securities/money market investments, Growth CAPEX and core banking assets