



PRESS RELEASE  
7 August 2026

## KEY FIGURES

| EUR m                                                                                   | H1 2025 <sup>1</sup> | H1 2026        | Change           |              | Q2 2025 <sup>1</sup> | Q2 2026       |
|-----------------------------------------------------------------------------------------|----------------------|----------------|------------------|--------------|----------------------|---------------|
|                                                                                         |                      |                | %                | EUR m        |                      |               |
| <b>Revenue</b>                                                                          | <b>1,488.1</b>       | <b>1,544.0</b> | <b>3.8%</b>      | <b>55.9</b>  | <b>724.6</b>         | <b>773.3</b>  |
| Mail, Branch & Services                                                                 | 611.0                | 566.1          | -7.4%            | -44.9        | 297.3                | 276.1         |
| E-Commerce & Logistics                                                                  | 817.0                | 910.9          | 11.5%            | 93.9         | 398.7                | 463.5         |
| Bank                                                                                    | 73.3                 | 71.3           | -2.7%            | -2.0         | 35.1                 | 36.0          |
| Corporate/Consolidation                                                                 | -13.2                | -4.3           | 67.7%            | 8.9          | -6.5                 | -2.3          |
| Other operating income                                                                  | 60.1                 | 65.3           | 8.7%             | 5.2          | 28.1                 | 33.3          |
| Raw materials, consumables and services used                                            | -429.5               | -478.3         | -11.4%           | -48.8        | -207.5               | -243.4        |
| Expenses from financial services                                                        | -22.6                | -17.4          | 22.7%            | 5.1          | -9.7                 | -8.8          |
| Staff costs                                                                             | -699.0               | -723.2         | -3.5%            | -24.1        | -338.8               | -355.4        |
| Other operating expenses                                                                | -202.8               | -210.1         | -3.6%            | -7.3         | -100.2               | -108.0        |
| Results from financial assets accounted for using the equity method                     | 1.9                  | 1.3            | -30.7%           | -0.6         | 0.9                  | 0.0           |
| Net monetary gain                                                                       | 3.2                  | 6.1            | 89.6%            | 2.9          | 0.4                  | 2.8           |
| <b>EBITDA</b>                                                                           | <b>199.4</b>         | <b>187.7</b>   | <b>-5.9%</b>     | <b>-11.7</b> | <b>97.8</b>          | <b>93.9</b>   |
| Depreciation, amortisation and impairment losses                                        | -105.4               | -114.4         | -8.6%            | -9.0         | -52.2                | -57.4         |
| <b>EBIT</b>                                                                             | <b>94.0</b>          | <b>73.3</b>    | <b>-22.0%</b>    | <b>-20.7</b> | <b>45.6</b>          | <b>36.5</b>   |
| Mail, Branch & Services                                                                 | 69.8                 | 48.7           | -30.3%           | -21.1        | 32.4                 | 21.1          |
| E-Commerce & Logistics                                                                  | 32.1                 | 27.5           | -14.3%           | -4.6         | 13.5                 | 15.1          |
| Bank                                                                                    | 1.8                  | 4.2            | >100%            | 2.4          | 2.4                  | 1.6           |
| Corporate/Consolidation <sup>2</sup>                                                    | -9.7                 | -7.1           | 27.0%            | 2.6          | -2.7                 | -1.4          |
| Financial result                                                                        | -1.8                 | -32.2          | <-100%           | -30.4        | -4.1                 | -18.0         |
| <i>Financial result excl. valuation of put-option liabilities<sup>3</sup></i>           | <i>-5.2</i>          | <i>-10.0</i>   | <i>-92.6%</i>    | <i>-4.8</i>  | <i>-3.1</i>          | <i>-4.8</i>   |
| <b>Profit before tax</b>                                                                | <b>92.2</b>          | <b>41.1</b>    | <b>-55.4%</b>    | <b>-51.1</b> | <b>41.5</b>          | <b>18.5</b>   |
| Income tax                                                                              | -23.8                | -18.3          | 23.2%            | 5.5          | -12.7                | -11.0         |
| <b>Profit for the period</b>                                                            | <b>68.4</b>          | <b>22.8</b>    | <b>-66.7%</b>    | <b>-45.6</b> | <b>28.8</b>          | <b>7.5</b>    |
| <b>Earnings per share (EUR)<sup>4</sup></b>                                             | <b>0.99</b>          | <b>0.32</b>    | <b>-67.4%</b>    | <b>-0.67</b> | <b>0.43</b>          | <b>0.10</b>   |
| <i>Earnings per share excl. valuation of put-option liabilities (EUR)<sup>3,4</sup></i> | <i>0.94</i>          | <i>0.65</i>    | <i>-30.6%</i>    | <i>-0.29</i> | <i>0.44</i>          | <i>0.30</i>   |
| <b>Gross cash flow</b>                                                                  | <b>158.3</b>         | <b>139.0</b>   | <b>-12.2%</b>    | <b>-19.3</b> | <b>76.9</b>          | <b>68.3</b>   |
| <b>Cash flow from operating activities</b>                                              | <b>28.6</b>          | <b>10.8</b>    | <b>-62.4%</b>    | <b>-17.9</b> | <b>-35.4</b>         | <b>-126.9</b> |
| CAPEX                                                                                   | 41.3                 | 44.7           | 8.3%             | 3.4          | 16.5                 | 24.2          |
| <b>Free cash flow</b>                                                                   | <b>29.6</b>          | <b>-31.7</b>   | <b>&lt;-100%</b> | <b>-61.3</b> | <b>-15.6</b>         | <b>-59.5</b>  |
| <b>Operating free cash flow<sup>5</sup></b>                                             | <b>150.1</b>         | <b>116.6</b>   | <b>-22.3%</b>    | <b>-33.5</b> | <b>33.4</b>          | <b>43.2</b>   |

<sup>1</sup> Adjusted to reflect the new segment structure effective 1 January 2026

<sup>2</sup> Includes the intra-Group cost allocation procedure

<sup>3</sup> Valuation of financial parameters of 20 % put-option for Aras Kargo, 30 % put-option for euShipments.com, 20 % put-option for Agile Actors

<sup>4</sup> Undiluted earnings per share in relation to 67,552,638 shares

<sup>5</sup> Free cash flow before acquisitions, money market investments, growth CAPEX, CBA and cash held temporarily